

Corporate Citizenship

Sustainability, Simplified.

Webinar: Effective Impact Measurement

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Presenters and Introduction



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About Us: Corporate Citizenship

1997 Depth and Breadth FTSE 100 and Fortune 500

Business Impact

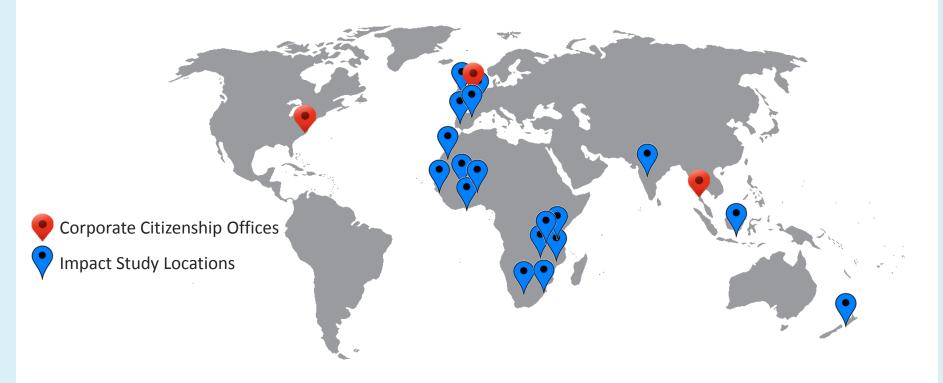
\$2.65 billion Over 100 countries

Over 140 reports verified



Our experience

We have the experience and capabilities to advise on economic, social and environmental impacts globally









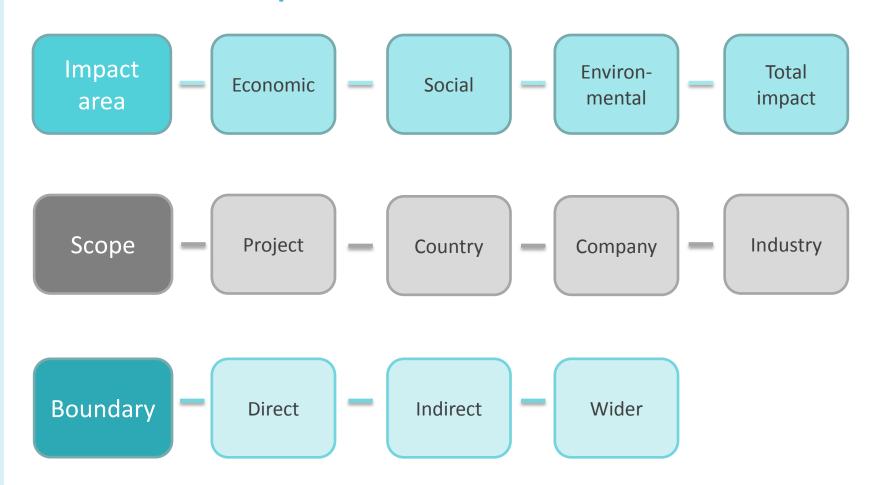






What do we mean by impact?

There are many different perspectives on what impact is





We believe impact measurement should add real value



Reduce risks

- Identify current and future risks in the value chain
- Maintain license to operate



Strengthen stakeholder relationships

- Create platforms for strategic dialogue with stakeholders
- Provides data to develop more informed and engaging communications

Impact?



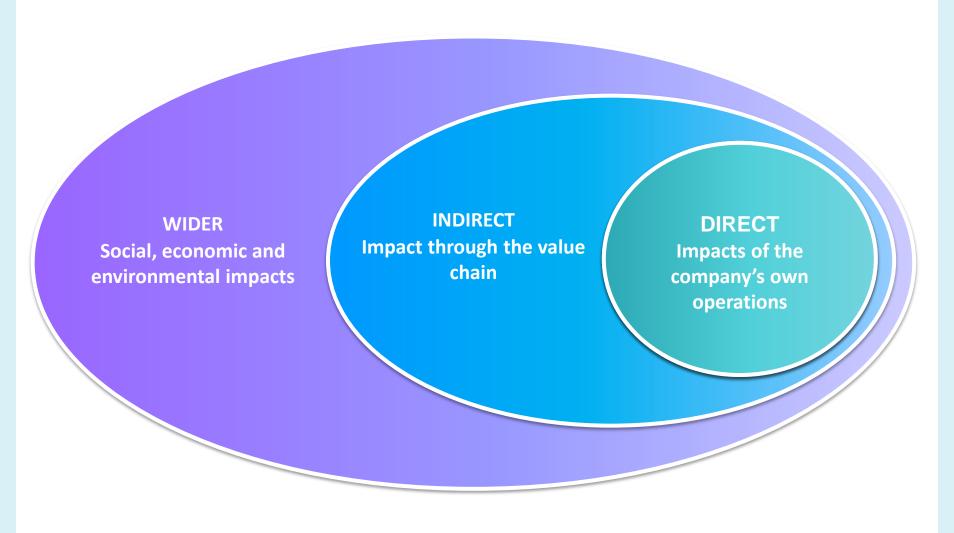


Identify business opportunities

- Help inform new product, service and market development
- Discover
 opportunities to
 strengthen the value
 chain



Measuring impacts



Measuring impacts

WIDER

- Impact of employee and supplier spending
- Impacts of products and services
- Wider enabling impacts

INDIRECT

- Supplier and distributor incomes
- Job creation in the value chain
- Environmental impacts of suppliers

DIRECT

- Jobs, taxes, procurement spend
- Investment
- Value added
- Community & environmental impact

What are the key challenges and how to address them?

What should we measure?



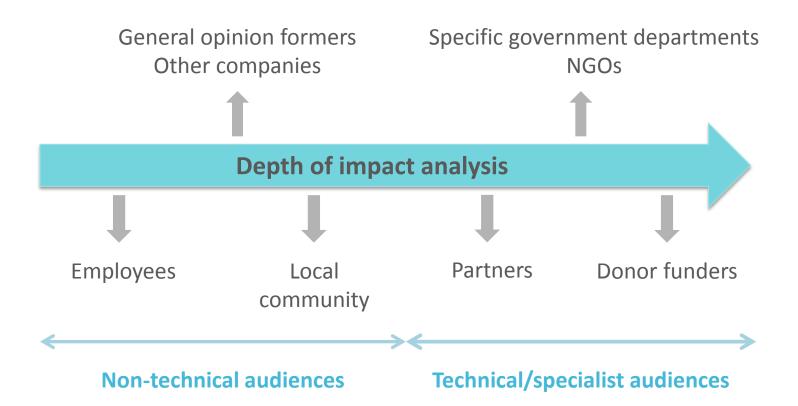
- Who are our audiences for impact measurement?
- How do we satisfy their different interests?



An audience-led approach

- Map key audiences and their interests
- Understand expectations on depth of analysis
- Consider material issues

Some audiences will require more indepth analysis



What is our impact?



- What are the right boundaries?
- What can we take credit for?



Transparent boundaries

- Be clear about scope what you have measured and what you have not
- Be conservative in what you take credit for - explain where your impact is direct, indirect or where you influence or help enable others

How do we present our impact?



 How do we aggregate and compare our impacts meaningfully?



Balanced impact

- Provide context and bigger picture
- Understand both positive and negative impacts
- Engage directly with those affected by your business

How do we maximise value from impact measurement?



- How do we engage internal and external audiences on the findings?
- How do we use it to drive good decisionmaking?



Prove and improve

- Use different techniques/channels to engage your key stakeholders on findings
- Identify where and how you can enhance your impact
- Develop an on-going impact measurement framework

Consider targeted communications for different audiences

In-depth data analysis for technical audiences

Key findings, metrics, & learnings to demonstrate new & innovative thinking

Profile individuals who have experienced impacts

Headline findings & numbers in an infographic



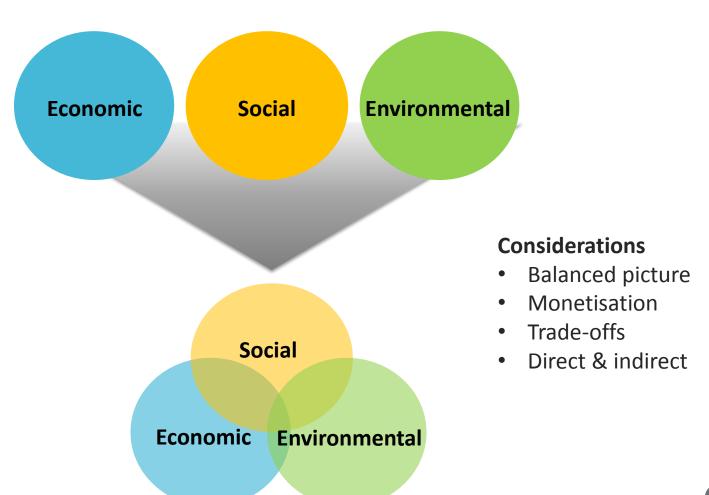
How to maximise value from impact measurement?

A model for effective impact measurement

Why Report For whom Communicate 1-pager Rationale What & Improve Infographics Framework Measure Scope Metrics Direct / Indirect

Total impact

Is it possible to bring together impact in a more holistic way?



Thought leadership



Questions

Contact details

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